

## **Support for Building National Capacity for Sustainable Environmental Management**

**Location:** Bosnia and Herzegovina

**Project Budget:** USD 158,000

**Project Duration:** 1 year

**Expected Start date:** 01 June 2007

### **Project Summary**

The primary goal of this proposal is to ensure effective and efficient support of UNDP to building of the national capacities for sustainable environmental management. The environment field in Bosnia and Herzegovina suffers from serious lack of capacities but also from the lack of public awareness and the public pressure demanding progress on environmental issues. Environment is not seen neither by decision makers nor by the general public as one of the areas of national priority and as a consequence the progress in this field has been slow.

The aim of this proposal is to achieve the goal by implementing the following activities:

1. Increasing national capacity for sustainable environmental management and implementation of multilateral environmental agreements (MEAs),
2. Increasing awareness of key national stakeholders on importance of environmental issues and actions needed, and
3. Strengthening in-country capacities for strategic policy advice and support to the Government

## **I. SITUATION ANALYSIS**

### Background

In a post-conflict and transition society, such as Bosnia and Herzegovina is today, the issues of environment and environmental protection are often not seen as priority among other more visible and more burning issues. This combined with insufficient national capacities, results in today's situation that in BiH environmental issues are not given the attention they deserve. There is a serious and realistic concern that BiH is losing precious time and that it is falling further behind, instead of taking immediate actions on protecting our environment from additional deterioration.

On the other hand, the country has chosen integration into European Union as its top priority and on that road it will have to meet all of the EU environmental protection and sustainable management standards. This means that in relatively near future, BiH will have to meet numerous and most demanding European environmental standards, which with today's capacities and attention paid to the issues is not very likely to be achieved.

This proposal is also aiming to benefiting from the global awareness created in the last year around the issues of global warming and climate change. It has become rather obvious that the climate change is happening in front of our eyes at rate much faster that anybody had foreseen and general public in BiH is also starting to pay more attention to the environmental issues and to demand more information. The aim is to use that positive attention and build up on the momentum created, and by doing this position UNDP as qualified advisory service provider and capacity building specialist, in place to support the relevant national authorities in response to the public demand.

### Intended project beneficiaries

Awareness and understanding of MEAs and their requirements/mechanisms could be improved within the government and both private and public sectors. The Government is often positive about MEAs, but lacks an objective information base, needed for deciding on the key questions and full understanding of the requirements for implementation.

The direct beneficiaries of the project are key national stakeholders from the Council of Ministers, GEF Focal Points, Members of the Parliament, Entity level ministries personnel through activities within the framework of the project such as capacity building and awareness raising. The project will also benefit broader public, academia, non-governmental and private sector through the conference outreach.

## **II. STRATEGY**

With this project UNDP seeks to strategically use its core funds, allocating them to further support strengthening of the national capacities for sustainable environmental management and is in line with the mandate and objectives of the UNDP Country Programme for BiH, which is to develop and implement environmental policy and strategies to strengthen legal and institutional framework for environmental governance. The project consists of the following three activities:

- Activity 1: Support in building national capacity for sustainable environmental management and implementation of multilateral environmental agreements
- Activity 2: Increasing awareness of key national stakeholders on importance of environmental issues and actions
- Activity 3: Strengthening in-country capacities for strategic policy advice and support to the Government

The project has been designed to have the following output:

- Improved National Capacities for Environmental Management in Bosnia and Herzegovina

The above mentioned output will contribute to the achievement of programme outcome such as Strengthened National Capacities in Sustainable Environmental Management. Furthermore, the project will contribute to the achievement of UNDP BiH Strategic Programme and Management Priorities in 2007 as the documents identifies that compliance with environmental standards is an important condition for EU accession and will require significant institutional capacity and financial investment on the side of the government.

### Results and resources framework

"Strengthened Support for Building National Capacity for Sustainable Environmental Management" – Results-based Management Framework				
UNDAF outcome	#1.	Strengthened accountability and responsiveness of government to pro-active citizens.		
UNDP CPAP Outcome	#4.2.	Strengthened national capacity in sustainable environmental management.		
Expected Project Output	<i>Improved National capacities for Environmental Management in Bosnia and Herzegovina</i>			
Project Output Targets	Indicative Project Activities		Responsible Party	Inputs
<i>Increased UNDP's capacity to provide strategic support on environment issues and increased national capacity for sustainable environmental management.</i>	1.	Support in building national capacity for sustainable environmental management and implementation of multilateral environmental agreements	UNDP	\$35,000
	2.	Increasing awareness of key national stakeholders on importance of environmental issues and actions		\$50,000
	3.	Strengthening UNDP's capacity to provide strategic advise and support to the Government		\$73,000
	<b>TOTAL:</b>			<b>\$158,000</b>

### Time Frame

The estimated implementation period for the project is one year. The estimated cost of actions is estimated at USD 158,000. A detailed cost breakdown is given in the attached Annual Work Plan.

### Sustainability

The project will offer to national authorities the opportunity to build/strengthen their capacities and raise awareness on multilateral environmental agreements and other important environmental issues in BiH and, therefore, it will increase the country's ability for sustainable environmental management. Once the project is in its implementation phase, benefits from this will be used to maintain improved capacities and ensure the stability of benefits ever time. UNDP BiH will, to the extent possible, seek for opportunities to integrate project activities within other on-going initiatives in the environment area (biodiversity conservation and climate change capacity building), such as INC and other GEF-supported projects.

### Assumptions

The main assumption is that knowledge, understanding and awareness of strategic environmental issues and new ideas communicated through the project will actually be used and implemented by the key national stakeholders in their everyday work. In order to achieve this, the capacity building and awareness raising activities will be based on topics or issues demanded or requested by participating stakeholders. The project will also focus on specific and priority issues and/or obstacles encountered by stakeholders, more specifically those that require additional support and which draw on UNDP strengths and comparative advantage.

### Initial Risk Log

A number of preliminary risks can be identified that might affect the project. The risks are listed in the Initial Risk Log:

#	Description	Category	Impact Probability	Countermeasures	Owner	Date Identified
1	Delays on Government side resulting in slowdown of progress in project implementation	External	Medium	Develop effective communication strategy to ensure Government is timely informed on UNDP plans	Portfolio Manager	06/01/2007
2	Lack or non-existence of interest/responsiveness from the key national stakeholders	External	Medium/High	Develop detailed selection criteria for capacity building and awareness raising activities; Properly convey the message to the target group	Portfolio Manager	06/01/2007

### III. MANAGEMENT ARRANGEMENTS

In accordance with UNDP results-based management approach, the project will be guided by the **Project Board**. The Project Board will consist of the UNDP representatives acting as the Executive and the Senior Supplier and a representative of the Environment Unit of the BiH Ministry of Foreign Trade and Economic Relations (MOFTER), as the central national level coordination authority in environment sector and UNDP's key national counterpart. The Project Board will provide overall direction and management of the project. The Project Board is accountable for the success of the project and has the authority for the project within the remit (the project mandate) set by this document.

The responsibilities of project board members are as follows:

- UNDP (Executive/Senior Supplier): UNDP is ultimately accountable for the project, and, among other things, for project organization, structure and plans, monitoring and control of progress, and problem referral.
- MOFTER (Senior User): is accountable for products supplied to the users. This encompasses ensuring that requirements have been clearly and completely defined, products within the framework of the project are fit for their purpose and for monitoring as well as that the solution meets user needs.

Under the direct supervision of the Project Board, the Portfolio Manager will manage project implementation, while other staff of the environment portfolio at UNDP Co will provide operational support and coordinate with stakeholders on a daily basis.

Project Quality Assurance will be performed on an ongoing basis by designated UNDP officer within the CO, with a view to carry out objective and independent project oversight and monitoring functions.

The project will be implemented under a direct UNDP implementation (DEX). Direct UNDP implementation is a management arrangement whereby UNDP itself assumes overall responsibility for the management of the project activities.

Overall, the roles and responsibilities for the implementation of the programme will be in line with the newly issued UNDP Results Management User Guide, which defines the minimum requirements for ensuring proper accountability for programmed activities and use of resources.

#### **IV. Monitoring and Evaluation**

UNDP globally has introduced results-based management as its corporate approach through which performance is related back to development goals and outcomes, and systematically measured and improved. In this sense, monitoring and evaluation plays a key factor in helping to improve operational performance.

The detailed activity Work Plan (part of this document) defines key indicators for the progress of each activity. On the basis of this, the Portfolio Manager, together with the environment portfolio staff, will define a detailed Communication and Monitoring Plan describing activities and outputs that will be monitored, reviewed and evaluated with detailed description of responsibilities. The plan will contain the types of communications and associated scheduling required during the project, as well as methods of communications with stakeholders.

#### **V. LEGAL CONTEXT**

"This document together with the CPAP signed by the Government and UNDP which is incorporated by reference constitute together a Project Document as referred to in the SBAA between the Government of Bosnia and Herzegovina and UNDP, signed on 07 December 1995 and all CPAP provisions apply to this document."

The following types of revisions may be made to this project document with the signature of the UNDP Resident Representative only, provided s/he is assured that the other signatories of the project document have no objections to the proposed changes:

- (a) Revisions in, or addition of, any of the annexes of the project document;
- (b) Revisions which do not involve significant changes in the immediate objectives, outputs or activities of a project, but are caused by the rearrangement of inputs already agreed to or by cost increases due to inflation; and
- (c) Mandatory annual revisions which re-phase the delivery of agreed project activities and inputs or increased expert expenditures or other costs due to inflation or take into account agency expenditure flexibility.

**SIGNATORY PAGE**

Country: Bosnia and Herzegovina

UNDAF Outcome(s)/Indicator(s):	UNDA Outcome 1. Strengthened accountability and responsiveness of government to pro-active citizens.
Expected Outcome(s)/Indicator (s):	CPAP Outcome 4.2. Strengthened national capacity in sustainable environmental management.
Expected Output(s)/Annual Targets:	Improved National Capacities for Environmental Management in Bosnia and Herzegovina
Implementing partner:	UNDP BiH
Responsible parties:	UNDP BiH

Narrative

With this project UNDP seeks to strategically use its core funds, allocating them to further support strengthening of the national capacities for sustainable environmental management and is in line with the mandate and objectives of the UNDP Country Programme for BiH, which are to develop and implement environmental policy and strategies to strengthen legal and institutional framework for environmental governance.

Programme Period:	2005/08
Programme Component:	MYFF s.l. 3.1, 3.3,3.4, 3.5
Project Title:	Support for Building National Capacity for Sustainable Environmental Management
Project ID:	00047298
Project Duration:	One year
Management Arrangement:	UNDP implementation

Total Budget	USD 158.000
Allocated resources:	
• Government	USD ---
• Regular (UNDP)	USD 158.000
Unfunded budget:	USD ---

Agreed by UNDP: Christine McNab, Ms. Christine McNab, UNDP BiH Resident Representative  
6/09/2007



United Nations Development Programme  
Bosnia and Herzegovina

Year: 2007

Project Number: 00047298

Project Title: Support for Building National Capacity for Sustainable Environmental Management

Proj. ID	Expected Output	Key Activities	Timeframe 2007				Respon Party	Planned Budget					
			Q1	Q2	Q3	Q4		Fund	Donor	Budget Description	Amount		
		Support in building national capacity for sustainable environmental management and implementation of MEAs		X	X		UNDP	11888	00012	71200	International Consultants	6,000	
							UNDP	11888	00012	71300	Local Consultants	7,800	
							UNDP	11888	00012	71600	Travel	5,628	
							UNDP	11888	00012	72100	Contractual Service - Comp	3,000	
							UNDP	11888	00012	72800	IT Equipment	3,000	
							UNDP	11888	00012	72500	Supplies	740	
							UNDP	11888	00012	75100	Facilities and Administration	1,832	
		<b>Sub total</b>										<b>28,000</b>	
	Improved National Capacities for Environmental Management in Bosnia and Herzegovina	Increasing awareness of key national stakeholders on importance of environmental issues and actions					UNDP	11888	00012	71200	International Consultants	11,000	
							UNDP	11888	00012	71300	Local Consultants	6,000	
							UNDP	11888	00012	71600	Travel	13,977	
					X	X		UNDP	11888	00012	72100	Contractual Services	11,100
								UNDP	11888	00012	72500	Miscellaneous Expenses	1,783
		<b>Sub total</b>										<b>47,000</b>	
	Strengthening in-country capacities for strategic policy advice and support to the Government						UNDP	11888	00012	71200	International Consultants	3,000	
							UNDP	11888	00012	71400	Programme Officer - NOA	23,500	
							UNDP	11888	00012	71400	Project Assitant	10,000	
							UNDP	11888	00012	71600	Travel	1,300	
					X	X		UNDP	11888	00012	72200	Equipment and Furniture	3,000
								UNDP	11888	00012	72500	Miscellaneous Expenses	395
								UNDP	11888	00012	73100	Rental and Maintenance	4,200
						UNDP	11888	00012	74200	Audio Visual and Printing	400		
						UNDP	11888	00012	75100	Facilities and Administration	3,205		
		<b>Sub total</b>										<b>49,000</b>	
		<b>TOTAL</b>										<b>124,000</b>	



United Nations Development Programme  
Bosnia and Herzegovina

Year: 2008

Project Number: 00047298

Project Title: Support for Building National Capacity for Sustainable Environmental Management

Proj. ID	Expected Output	Key Activities	Timeframe 2008				Respon Party	Planned Budget						
			Q1	Q2	Q3	Q4		Fund	Donor	Budget Description	Amount			
Improved National Capacities for Environmental Management in Bosnia and Herzegovina		Support in building national capacity for sustainable environmental management and implementation of MEAs					UNDP	11888	00012	71200	International Consultants	1,500		
							UNDP	11888	00012	71300	Local Consultants	2,000		
			X				UNDP	11888	00012	71600	Travel	1,734		
							UNDP	11888	00012	72500	Supplies	200		
							UNDP	11888	00012	72800	IT Equipment	1,108		
							UNDP	11888	00012	75100	Facilities and Administration	458		
				<b>Sub total</b>								<b>7,000</b>		
				Increasing awareness of key national stakeholders on importance of environmental issues and actions					UNDP	11888	00012	71300	Local Consultants	1,500
					X				UNDP	11888	00012	71600	Travel	870
									UNDP	11888	00012	72100	Contractual Services	500
									UNDP	11888	00012	75100	Facilities and Administration	130
				<b>Sub total</b>									<b>3,000</b>	
				Strengthening in-country capacities for strategic policy advice and support to the Government					UNDP	11888	00012	71200	International Consultants	1,000
		X					UNDP	11888	00012	71400	Programme Officer - NOA	16,500		
							UNDP	11888	00012	71600	Travel	1,730		
							UNDP	11888	00012	73100	Rental and Maintenance	3,000		
							UNDP	11888	00012	74200	Audio Visual and Printing	200		
		<b>Sub total</b>					UNDP	11888	00012	75100	Facilities and Administration	1,570		
		<b>TOTAL</b>									<b>24,000</b>			
											<b>34,000</b>			